

**SFMTA**

Municipal Transportation Agency

**FY 2009-2010 OPERATING BUDGET  
Year End Projection  
As of September 2009**



October 20, 2009 SAN FRANCISCO, CALIFORNIA

# Presentation on April 21, 2009

## Board of Directors Meeting

# Addressing the Deficit for FY 2010

## Sharing in the Solution

- SFMTA: eliminating positions, reducing non labor costs, reduction in work orders
- Users of the System: higher charges, service modifications

## FY 2009-2010 PROPOSED AMENDED OPERATING BUDGET

(millions)

	Approved Budget (a)	Projection as of Feb 2009 (b)	Proposed Amended Budget (c)	Variance (c) Compared to (b)
<b>Revenues</b>	<b>\$816.7</b>	<b>\$726.9</b>	<b>\$784.0</b>	<b>↑ \$57.1</b>
<b>Expenditures</b>	<b>\$816.7</b>	<b>\$855.8</b>	<b>\$784.0</b>	<b>↓ \$71.8</b>
<b>Revenues Less Expenditures</b>	<b>\$0</b>	<b>(\$128.9)</b>	<b>\$0</b>	

## Solutions for Addressing the Deficit in the Proposed Amended Operating Budget for FY 2009-2010 (millions)

Description Of Proposal	Notes	Amount
<b>Eliminating Positions</b>	<b>Eliminate 370 positions</b>	<b>\$32.00</b>
<b>Use of Reserve</b>	<b>Use of Reserve established by Board Approved Reserve Policy</b>	<b>\$10.00</b>
<b>Roll Back all Non-personnel line items</b>	<b>Eliminate half the CPI increases assumed in 2009-2010 to 2008-2009 figures</b>	<b>\$11.30</b>
<b>Reduce increase to overtime budget</b>	<b>The original proposal was to increase the overtime budget by \$14 million to reflect actual expenditures in overtime for the past 4 years. However, this increase will be reduced by half in anticipation of improved overtime management</b>	<b>\$7.00</b>
<b>Increase Single Ride Fare</b>	<b>Increase the \$1.50 for adult single rides to \$2.00 and discount single rides from \$0.50 to \$0.75 as of July 1, 2009.</b>	<b>\$14 .00</b>
<b>Increase Cable Car Passports</b>	<b>Increase the 1-day, 3-day and 7-day passports by \$2.00 to \$13, \$20 and \$26 respectively as of January 1, 2010</b>	<b>\$0.65</b>

**Solutions for Addressing the Deficit in the Proposed Amended Operating Budget for  
FY 2009-2010 (millions) continued**

Description Of Proposal	Notes	Amount
<b>Increase Adult Month Fast Pass</b>	<b>Increase the adult Fast Pass rate from \$55 to \$60 on January 1, 2010. The rate is set to increase from \$45 to \$55 on July 1, 2009.</b>	<b>\$3.50</b>
<b>Increase Discount Passes for Youth, Seniors and Disabled fares</b>	<b>Increase the discount Fast Pass rate from \$15 to \$20 on January 1, 2010. The rate is set to increase from \$10 to \$15 on July 1, 2009.</b>	<b>\$1.25</b>
<b>Increase Paratransit Fares</b>	<b>Increase Van Services from \$1.65 to \$2 and All Taxi Services from \$4 to \$5 per scrip book valued at \$30 on July 1, 2009. These rates were last increased in 2006.</b>	<b>\$0.40</b>
<b>Premium Monthly Pass for BART/Muni Use</b>	<b>Increase pass by \$10.00 for those customers using both systems as of January 1, 2010. Currently SFMTA pays BART \$1.02 per trip or over \$12 million per year. Assuming 40,000 trips per day on BART by Fast Pass purchasers. (e.g. monthly adult pass would be \$70).</b>	<b>\$1.35</b>
<b>Candlestick Park Express and Special Event Service</b>	<b>Increase fares by \$2 effective January 1, 2010. Adult-\$9; Senior/Disabled/Youth -\$7; Adult/Senior/Disabled/ Youth with valid pass or pass equivalent-\$5</b>	<b>\$0.05</b>

**Solutions for Addressing the Deficit in the Proposed Amended Operating Budget for  
FY 2009-2010 (millions), continued**

Description Of Proposal	Notes	Amount
<p><b>Increase Motorcycle Parking Meter Rates in all Zones</b></p>	<p>Parking meters rates were last raised in 2002-2003 by the Board of Supervisors. Motorcycles would pay proportionally to the space they occupy relative to a 18 foot space, or a 21 foot space with buffer red zones, rounded to the nickel. Current rates are \$0.25 per hour in Zone One, \$0.15 per hour in Zones Two and Four and \$0.10 per hour in Zone 3. This would increase to \$0.70, \$0.60, \$0.40, \$0.60 if meter rates increased by \$0.50.</p>	<p align="right"><b>\$0.60</b></p>
<p><b>Increase Parking Meter Rates</b></p>	<p>In June of 2005 the Board of Supervisors approved a \$1 increase in the hourly parking meter rates in parking meter zones 1, 2, and 4 and an increase of \$0.50 in parking meter zone 3. Recommend a \$0.50 increase in all zones, effective September 1, 2009.</p>	<p align="right"><b>\$3.00</b></p>
<p><i>Charge for Parking on Weekday/Evenings</i></p>	<p><i>Assume meters would operate from 9 AM to 10 PM. Most meters in the City currently operate from 9 AM to 6 PM or 9 hours. Revenue estimate is net of additional Parking Control Officers and Meter Repair Staff (not included in final approved budget)</i></p>	<p align="right"><b>\$4.00</b></p>
<p><i>Charge for Parking on Sundays</i></p>	<p><i>Currently parking is free on Sundays on all meters in the City. Assume meters would operate from 9 AM to 10 PM. Revenue estimate is net of additional Parking Control Officers and Meter Repair Staff (not included in final approved budget)</i></p>	<p align="right"><b>\$2.00</b></p>

**Recommended Solutions for Addressing the Deficit in the Proposed Amended  
Operating Budget for FY 2009-2010 (millions), continued**

Description Of Proposal	Notes	Amount
Expand Holiday Enforcement	Expand current enforcement to all Holidays except for New Year's Day, Thanksgiving Day, and Christmas Day. Revenue estimate is net of additional Parking Control Officers and Meter Repair Staff.	\$0.25
Taxi Permit Fees	Increase permit fees to cost recovery amounts	\$0.58
Taxi Medallion Program	New Taxi Medallion Program. Revenue collected will depend on whether medallions are newly issued or existing, whether the program involves a fee for conversion to a transferable medallion type or outright sale or franchise structure as well as the amount of a conversion fee or the percentage of auction sales might be collected or the franchise payments.	\$15.00
Increase Garage Rates	Various Garage Rates	\$1.50
Reduce Work Orders	SFPD Work Order (\$1.9 M), City Attorney (\$0.5M), 311 (\$0.8M), Other (1.4M)	\$4.60
Transit Service System Reduction	Various Routes (Described in Following Slides) 108 position reduction	\$13.4 Million

# Proposed Service Reductions

\$13.4 million in annual savings derived from:

80 Operator Positions	\$6.8 M
15 Other Positions in Muni Operations	\$1.7 M
13 Positions in Finance/IT (11), Administration (1), Safety (1)	\$1.0 M
Fuel/Parts Savings – Muni Operations	\$2.9 M
Other Non Labor – Other Divisions	\$1.0 M
<b>Total</b>	<b>\$13.4 M</b>

NOTE: SFMTA will also convert approximately 100 operator positions to part-time to more efficiently schedule service delivery.

# Presentation on April 30, 2009

## Board of Directors Meeting

## FY 2009-2010 PROPOSED AMENDED OPERATING BUDGET

### Changes to Revenues (\$ millions)

Revenue Category (a)	Approved Budget (b)	Projection as of Feb 2009 (c)	Proposed Amended Budget (d)	Explanation of Figures Between February 2009 Projection and Proposed Amended Budget Columns (c) and (d)
State/Regional Funds	134.6	79.8	79.8	No change
General Fund	252.4	228.1	227.6	Further reduction in General Fund Transfer (0.5)
Advertising	20.0	13.8	13.8	No change
Parking Citations	103.8	97.8	101.4	Expanded meter hours weeknights (10 pm) & Sunday
Parking Meters	44.3	41.3	51.3	Expanded meter hours weeknights (10 pm) & Sunday
Garage Revenues	33.6	29.9	31.4	Garage rate increases
Interest	5.6	4.8	4.8	No change
Fund Balance	36.4	42.3	42.3	No change
Taxi Services	0.0	2.2	18.2	Taxi Pilot Medallion Program (\$15M) , and Cost Recovery of permit fees (\$0.58), Other Fees (\$0.4)
Transit Fares	163.4	164.3	185.9	Increase in single ride fares, discount fares, monthly fast passes, Cable Car Passports, Paratransit fares, Candlestick Park and Special Event Services, and Premium Monthly Passes for Bart/Muni use. Also reflect increased collection of Cable Car fares.
Other Revenues	22.6	22.6	22.3	Decrease in Recoveries from Other City Departments
<b>TOTAL</b>	<b>\$816.7</b>	<b>\$726.9</b>	<b>\$778.8</b>	<b>+ 51.9 M</b>

## FY 2009-2010 PROPOSED AMENDED OPERATING BUDGET Changes to Expenditures (\$ millions)

Expenditure Category (a)	Approved Budget (b)	Projection as of Feb 2009 (c)	Proposed Amended Budget (d)	Explanation of Figures Between February 2009 Projection and Proposed Amended Budget Columns (c) and (d)
Salaries & Benefits	496.4	521.5	497.6	Savings from 442 net eliminated positions (370 eliminated + 108 from service reductions – 30 from for meter enforcement - 3 for SPOT – 3 for other) + reduction in increased overtime (\$7.0) + increases to Health Care Costs (\$2.2)
Materials & Supplies	69.6	69.6	65.4	Savings from service reductions and other expenditure reductions
Services from City Departments	68.4	80.2	70.5	SFPD Work Order (\$1.9 M), City Attorney (\$0.5M), 311 (\$0.8M), Other (1.4M), SFGH (\$5.1 million moved from Work Orders to Claims)
Taxi Services	0.0	2.2	2.8	Increased Staffing and Expenditures for Taxi Services (including work orders)
Reserve	10.0	10.0	0.0	Use of reserve
Capital Outlay	7.9	7.9	0.0	Reduction in STA Funds
Other Expenditures	164.4	164.4	142.5	Rollback of CPI and service reductions, debt service
<b>TOTAL</b>	<b>\$816.7</b>	<b>\$855.8</b>	<b>\$778.8</b>	<b>- \$77.0 M</b>

## FY 2009-2010 PROPOSED AMENDED OPERATING BUDGET

(millions)

	<b>Approved Budget (a)</b>	<b>Projection as of Feb 2009 (b)</b>	<b>Proposed Amended Budget (c)</b>	<b>Variance (c) Compared to (b)</b>
<b>Revenues</b>	<b>\$816.7</b>	<b>\$726.9</b>	<b>\$778.8</b>	<b>↑ \$51.9</b>
<b>Expenditures</b>	<b>\$816.7</b>	<b>\$855.8</b>	<b>\$778.8</b>	<b>↓ \$77.0</b>
<b>Revenues Less Expenditures</b>	<b>\$0</b>	<b>(\$128.9)</b>	<b>\$0</b>	

# Presentation on June 2, 2009

## Board of Directors Meeting

## Background

- On April 30, 2009, the SFMTA Board approved the Amended Operating Budget for 2009-2010 totaling \$778.8 million and also made the following changes:
  - Eliminated extension of parking hours to evenings on weekdays
  - Eliminated extension of parking hours to Sunday
  - Reduced SFPD work order
  - Added a \$3.00 increase to parking citations to recover the \$3.00 increase related to the State Court Construction Fund
  - *The above actions reduced the total of the Amended Operating Budget for 2009-2010 by \$4.2 million to \$774.6 million*
- The Controller's Office asked the SFMTA to delete a \$7.00 million reserve set aside for unsuccessful labor concessions
  - *The above action reduced the total of the Amended Operating Budget for 2009-2010 by \$7.0 million to \$767.6 million*
- In addition, \$2 million in adjustments were made to other line items including revenue transfers, attrition savings and recoveries
  - *The above action reduced the total of the Amended Operating Budget for 2009-2010 by \$2.0 million to \$765.6 million*

# Uses of Funds

On May 12, 2009, additional changes were made to the 2009-2010 Amended Operating Budget by the Board of Supervisors

Component	Amount (\$ millions)
<b>Service Enhancements</b>	<b>\$8.70</b>
<b>Monthly Discount Pass Increase Deferral</b> <i>Increase from \$15 to \$20 postponed from Jan 1 to May 1, 2010</i>	<b>\$1.25</b>
<b>Monthly Lifeline Pass Reduction</b> <i>Decrease from \$35 to \$30 per month effective Jul 1, 2009</i>	<b>\$0.35</b>
<b>TOTAL</b>	<b>\$10.30</b>

# Funding Sources

On May 12, 2009, additional changes were made to the 2009-2010 Amended Operating Budget by the Board of Supervisors

Component	Amount (\$ millions)
<b>Salary Savings</b> <i>Delayed hiring</i>	<b>\$3.00</b>
<b>Transit Fare Inspectors (33 positions unbudgeted)</b>	<b>\$2.50</b>
<b>Work Order Reductions Based on Audits</b>	<b>\$2.50</b>
<b>SFPD Work Order, Public Garage Drive-by Discontinued</b>	<b>\$0.30</b>
<b>Reduction in Non-Labor Line Items</b>	<b>\$1.00</b>
<b>Extension of Parking Meter Hours from 6pm to 8pm based on study results (reserve)</b>	<b>\$1.00</b>
<b>TOTAL</b>	<b>\$10.30</b>

## Service Enhancements

- \$8.7 million in transit service enhancements developed to offset the \$13.4 million in service reductions on May 12:
  - Adjust schedules to improve on-time performance and reliability
  - Increase frequencies and modify route structures to address crowding
  - Adjust headways to enhance service on routes parallel to service reductions

# FY 2009-2010 Revised Amended Operating Budget

## (\$ millions)

Revenue Category (a)	April 30, 2009 FY 2010 Approved Amended Budget (c)	FY 2010 Adjusted Amended Budget (d)	Explanation of Technical Adjustments between Approved Amended Budget and Adjusted Amended Budget Columns (c) and (d)
State/Regional Funds	79.8	79.8	No Change
General Fund/In Lieu Parking Tax	227.6	228.9	Increase in General Fund Transfer (+\$1.2M), In Lieu Parking Tax (+\$0.1M)
Advertising	13.8	13.8	No Change
Parking Citations	101.4	101.4	No Change
Parking Meters	42.3	43.3	Extending Meter Hours Based on Study (+\$1.0M reserve)
Garage Revenues	31.4	31.4	No Change
Interest	4.8	4.8	No Change
Fund Balance	42.3	42.3	No Change
Taxi Services	18.2	18.5	Clean Air Taxi Program Funds (+\$300K)
Transit Fares	181.7	181.3	Lifeline Pass Reduction (-\$350K)
Other Revenues	22.3	22.4	Port of SF services recovery (+28K)
<b>TOTAL</b>	<b>\$765.6</b>	<b>\$767.9</b>	<b>\$2.3</b>

## FY 2009-2010 Revised Amended Operating Budget (\$ millions)

Expenditure Category (a)	April 30, 2009 FY 2010 Approved Amended Budget (c)	FY 2010 Adjusted Amended Budget (d)	Explanation of Technical Adjustments between Approved Amended Budget and Adjusted Amended Budget Columns (c) and (d)
Salaries & Benefits	488.6	493.7	Operators and Street Inspectors for Service Enhancement (+\$6.4M) and elimination of 14 Transit Fare Inspector positions (-\$1.3M) from May 12 decision
Materials & Supplies	65.4	65.4	No Change (\$1.0 million in Service Enhancement needs offset by \$1.0 million in non labor line items from May 12 decision)
Work Orders	66.3	63.2	Work Order Reductions Based on Audit (-\$2.0M) DTIS (-\$0.7M) 311 Call Center (-\$0.5M) Real Estate rent (-\$52K) Controller's Office audits (+\$117.2K)
Taxi Services	2.8	3.1	Clean Air Taxi Program (\$300K) – Disbursement of grant funds received from Dept. of the Environment
Rainy Day Reserve	0.0	0.0	No Change
Capital Outlay	0.0	0.0	No Change
Other Expenditures	142.5	142.5	No Change
<b>TOTAL</b>	<b>\$765.6</b>	<b>\$767.9</b>	<b>\$2.3</b>

## FY 2009-2010 Revised Amended Operating Budget

(\$ millions)

	FY 2010 Approved Amended Budget (b)	FY 2010 Revised Amended Budget (c)	Variance (c) Compared to (b)
<b>Revenues</b>	<b>\$765.6</b>	<b>\$767.9</b>	<b>↑ \$2.3</b>
<b>Expenditures</b>	<b>\$765.6</b>	<b>\$767.9</b>	<b>↓ \$2.3</b>
<b>Revenues Less Expenditures</b>	<b>\$0</b>	<b>\$0</b>	















